

Investment Team



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WHAT SETS NXSTEP OPPORTUNITY PARTNERS APART

<u>In complexity we see opportunity</u>: Willingness to invest into complex situations and circumstances, and provide curated capital solution on a project-specific basis

<u>Speed and Certainty</u>: NXSTEP's deep entitlement and development experience enables us to underwrite, structure, and invest with speed and certainty

<u>Project-specific evaluation:</u> Not focused on "rinse and repeat" investments; we evaluate each deal on its own merits – we love great opportunities even if they have features others can't handle (e.g., sub-scale, led by emerging developers, require creative structuring, etc.)

TARGET INVESTMENT CRITERIA

INVESTMENT SIZE

• \$2 - \$50 million per project (flexibility to provide smaller investment for pursuit & entitlement capital)

STRATEGIES / TRANSACTION TYPES

- Self Development Projects
- · LP Capital: Other developers' projects
- Interim Capital: Projects in need of capital solutions
- Pursuit Capital: Front-end capital btw contract and close
- Operating businesses tied to underlying real estate

EXAMPLE DEAL TYPES

- Large master-planned, mixed-use, land parcels
- Neighborhood retail and regional pad site plays
- Suburban, garden multi-family (market & affordable)
- Single-family development land (all entitlement levels)
- Manufactured home rental and for-sale communities
- Industrial, medical office, self storage, assisted living
- Special situations (i.e., complex and unique)

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STRATEGIES AND INVESTMENT TYPES

Description: Identify, evaluate, buy, entitle, self-develop and build value Self Why NOP: Developed over \$130MM in construction costs since 2016; 20+ development/construction projects **Development Examples:** Numerous 1,000+ acre master planned communities, retail, SFR, industrial, self-storage, medical office, etc. • Other: Willingness to conduct independent acquisitions or co-general partner with other developers Description: Identify, evaluate, and invest in others' projects; unique ability to be investors and value-added partners Why NOP: Can creatively structure investment to get deals done when others can't **LP Capital Examples:** Projects which are proceeding despite economic conditions; creating unique structures for unique deals Other: Willing to invest behind both young and/or emerging sponsors as well as tenured developers Interim Why NOP: Creativity and flexibility to find the right capital structure solution for great projects

Capital

- **Description:** Provide structured capital to projects when the existing capital structure does not fit economic conditions
- Examples: Preferred equity with or w/out common warrants, 2nd lien bridge capital, common equity replacement
- Other: Capital to keep project afloat/advancing until economic conditions enable construction commencement

Pursuit Capital

- Description: Ability to provide the upfront "Pursuit" capital for compelling projects (diligence, entitlement, other preacquisition costs) in exchange for a portion of GP interest and ability to invest LP Capital into the project
- Why NOP: Deep development experience enables our willingness to invest high-risk "Pursuit Capital"
- **Example**: Capital to fund entitlement and pre-acquisition expenses

RE Linked Businesses

- **Description**: Businesses in which real estate is a primary driver of company value and core to business operations
- Why NOP: Our team has both real estate investors/developers and career private equity investors/business builders
- **Examples**: Car washes, HOA management businesses, self storage, etc.
- Other: We have spent much of our careers partnering with entrepreneurs to build best-in-class businesses

Purely Opportunistic

- Description: Opportunities to invest in great products, strong mgmt. teams, and businesses with explosive upside
- Why NOP: Team has deep experience in venture capital and growth equity investing
- **Examples:** Compelling business models, local start-ups, and co-invest with best-in-class venture/growth equity firms
- Other: While we focus on real estate, we will always remain open to exceptional opportunities regardless of industry